Affiliated to:
World Aquatics (WA)
www.worldaquatics.com
Asia Swimming Federation
(AASF) www.asiaswimmingfederation.org
Singapore National Olympic Council
(SNOC) www.snoc.org.sg

Patron-In-Chief
Dr. Tony TAN Keng Yam

President
Prof. Kenneth GOH

Secretary General
Mr. YEO Kai Eng

Treasurer
Mr. Michael FOO

Vice Presidents
Mr. OW YONG Weng Leong
(Partnerships)

Mr. Christopher NG Cheng Xun
(Swimming)

Mr. Dominic SOH
(Water Polo)

Ms. Wendy LIM
(Diving)

Ms. TAY Chin Joo
(Artistic Swimming)

Asst. Secretary Generals
Ms. Jacquline CHOW
(Swimming)

Mr. Leonard YEO
(Water Polo)

Registered Office:
7 Stadium Drive #01-50,
OCBC Aquatic Centre
Singapore 397632
Tel : +65 6258 1011
Fax : +65 6258 4793
Email: contact@sgaquatics.org.sg
Website: www.sgaquatics.org.sg
GST Reg No: M90368871C

All communications should be addressed to:

The Secretary General
Singapore Aquatics

August 2024

26 August 2026

To: Singapore Aquatics
Ordinary and Associate Members

NOTICE OF ANNUAL GENERAL MEETING

Notice is hereby given that the Annual General Meeting (AGM) of the Singapore Aquatics (SAQ) will be held on:

Date: **Wednesday, 16 September 2026**
Time: **7:00 p.m.**
Venue: **CoachSG room, SportSG office at 3 Stadium Drive, Kallang, Singapore 397630**

Article 14.5 of SAQ's Constitution states in relevant part:

14.5 (a) ***Each Member may appoint in writing up to three Delegates to attend General Meetings.***

14.5 (c) ***For every resolution tabled at the General Meeting, each Ordinary Member ("Voting Members") is entitled to only one vote regardless of the number of Delegates attending. Voting shall be by secret ballot.***

Attached are Appendices I to IX for your information.

We would be grateful if you could complete the Attendance Form (Appendix II) and email to agm@sgaquatics.org.sg **by 5:00 p.m. on Wednesday, 9 September 2026.**

If you have any questions to raise at the AGM, you may use the form provided in Appendix V and return via email to agm@sgaquatics.org.sg **by 5.00 p.m. on Wednesday, 9 September 2026.**

On behalf of the SAQ EXCO, we strongly encourage all members to attend the AGM and look forward to meeting you.

Light refreshments will be served from 6:30 p.m. on the day of the AGM.

Thank you.





Yeo Kai Eng
Secretary General
Singapore Aquatics

Attached are:

Appendix I – Agenda for the Annual General Meeting
Appendix II – Attendance Form
Appendix III – To Move Resolution Form
Appendix IV – To Appoint Speaker at a General Meeting
Appendix V - To Raise Questions / Issues at a General Meeting Form
Appendix VI – The minutes of the last Annual General Meeting
Appendix VII - The Annual Report for the Financial Year ended 31st March 2026, Audited Financial Statements and Auditor's Report for the Financial Year ended 31st March 2026
Appendix VIII – Proposed Amendments to Singapore Aquatics Constitution
Appendix IX – Direction to CoachSG room

ANNUAL GENERAL MEETING
NOTICE

Notice is hereby given that the Annual General Meeting ("AGM") of the Singapore Aquatics ("SAQ") will be held on **Wednesday, 16 September 2026** at **7:00 p.m.** at the **CoachSG Room, SportSG office at 3 Stadium Drive, Kallang, Singapore 397630**.

Agenda

By Ordinary Resolution

1. Confirmation of the Minutes of last AGM held on 26th September 2025
2. Matters arising from the last AGM held on 26th September 2025
3. Matters for approval:

Resolution 1	To receive and adopt the Annual Report for the Financial Year ended 31st March 2026
Resolution 2	To receive and adopt the Executive Committee's Statement, the Audited Financial Statements and the Auditor's Report for the Financial Year ended 31st March 2026
Resolution 3	To approve the re-appointment of SB Tan as External Auditors

By Special Resolution

To consider and, if thought fit, to pass, with or without any modifications, the following resolutions as Special Resolutions:

Resolution 4(a)	To approve the proposed amendment of Articles 5.2(a) to 5.2(d) of SAQ's Constitution (please see Appendix VIII to the Notice of Annual General Meeting dated 16 September 2026).
Resolution 4(b)	To approve the proposed insertion of new Articles 5.2(e) to 5.2(g) and 5.8 in SAQ's Constitution (please see Appendix VIII to the Notice of Annual General Meeting dated 16 September 2026).
Resolution 5	To severally authorise the Executive Committee and any member of the Secretariat who is so delegated by the Executive Committee to complete and do all such acts and things (including submitting any application to the Registry of Societies ("ROS"), Commissioner of Charities ("COC") and/or Singapore Sports Council ("SportSG")) as the Executive Committee or, as the case may be, the member of the Secretariat who is so delegated by the Executive Committee, may consider expedient or necessary or in the interests of SAQ to give effect to the amendment of SAQ's Constitution pursuant to Resolution 4(a) and/or Resolution 4(b).

To include resolutions raised by affiliates latest by **5:00 p.m. on Wednesday, 9 September 2026**.

This Notice has been made available on the Singapore Aquatics' website and may be accessed at https://sgaquatics.org.sg.

By Order of the Executive Committee

Yeo Kai Eng
Secretary General
Singapore Aquatics



ANNUAL GENERAL MEETING
ATTENDANCE FORM

Date Wednesday, 16 September 2026
Time 7:00 p.m.
Venue CoachSGRoom, 3 Stadium Drive, Kallang, Singapore 397630

Name of Member

☐ Ordinary Member

☐ Associate Member

S/N	Name of Delegate	Designation
* 1		
2		
3		

* *If Member is an Ordinary Member of SAQ, this is the Delegate exercising voting rights.*

Attendance Form submitted by:

Name

Signature/Date

Designation

Member's Organisation Stamp

Note:

- Please return the completed form via email to agm@sgaquatics.org.sg **by 5:00 p.m. on Wednesday, 9 September 2026.**
- The Executive Committee may suspend members who have membership renewal fee arrears of one (1) month or more. Suspended members shall not be entitled to any of the rights and privileges of membership including voting rights at General Meetings.

SINGAPORE AQUATICS * S61SS0088B *

[**Name of Proposer Member**] proposes and [**Name of Seconder Member**] seconds the following resolution to be tabled at the Annual General Meeting to be held on Wednesday, 16 September 2026, 7.00 p.m.

[**Please state the resolution**]

_____
For and on behalf of **[Name of Proposer]**

Name:

Designation:

Date:

_____
For and on behalf of **[Name of Seconder]**

Name:

Designation:

Date:

Note:
Please return the completed form via email to agm@sgaquatics.org.sg **by 5:00 p.m. on Wednesday, 9 September 2026.**

We, [**Name of Member**], hereby authorize, [**Name of Delegate**] **[NRIC No.]** (our "**Speaker**"), to speak on our behalf at the Annual General Meeting to be held on Wednesday, 16 September 2026, 7.00 p.m.

_____
For and on behalf of **[Name of Member]**

Name:

Designation:

Date:

Note:
Kindly complete the form and email agm@sgaquatics.org.sg.
The form shall be handed to the Secretary General at least half an hour before the General Meeting is due to commence.

We, [**Name of Member**], have the following question/issue that we wish the Singapore Aquatics to address:

QUESTION NO. 1	
Category of the question	☐ Annual Report ☐ Financial Statements ☐ Report(s) of the Executive Committee. ☐ Resolution that appears on the agenda of the General Meeting. Please state Resolution: _____
Question	

[If you have more questions, please replicate the above table for each question that you have]

_____
For and on behalf of **[Name of Member]**

Name:

Designation:

Date:

Note:
Please return the completed form via email to agm@sgaquatics.org.sg **by 5:00 p.m. on Wednesday, 9 September 2026.**

ANNUAL GENERAL MEETING
MINUTES OF ANNUAL GENERAL MEETING 2025

Date	26 September 2025 (Friday)
Time	7:00 p.m.
Venue	BlackBox Auditorium 3 Stadium Drive Singapore 397630

PRESENT		
Ordinary Members		
1	ACE Swim Club	Neo Kar Chuan Terry Goh Meng Keat
2	Aquarian Aquatic School	Elsie Chiang
3	AquaTech Swimming Club	Hazel Hauw Leonard Tan
4	Aquatic Performance Swim Club	Lee Jit Mee
5	Chinese Swimming Club	Edwin Lim
6	Elite Swim Club	Grace Chua Alvin Lim
7	Pacer Water Polo Academy	Ting Wai Piew Ting Kum Luen
8	Pacific Swim Team	Billy Ang
9	Queenstown Water Polo Club	Shawn Chow
10	Red Dot Penguins Pte Ltd	Nathanael Wee Enid Teng Tyrone Peh
11	Singapore Management University	Lee Sok Yuen (Shuxian)
12	Singapore Swimming Club	Ronald Teo Violet Chua Xavier Kok
13	SwimDolphia Aquatic School	Lim Boon San Ye Zhibin
14	The Singapore Anglo Chinese School Old Boys' Association	Edward Pang
15	The Singapore Island Country Club	Lim Zhicong
16	Torpedo Swim Team	Tan Weide Damien Ler
Associate Members		
1	Shi Wei Ming Swimming Club	Xu Meng
2	Speediswim Aquatic Sports Centre Pte Ltd	Linn Kay Khine Nurul Alwani
3	Sports Eagle Pte Ltd	Issac Lee George Lee
Current Executive Committee Members		
1	President	Prof Kenneth Goh
2	Secretary-General	Yeo Kai Eng
3	Treasurer	Michael Foo
4	Vice-President (Partnerships)	Ow Yong Weng Leong
5	Vice-President (Swimming)	Christopher Ng
6	Assistant Secretary-General (Swimming)	Jacquline Chow
7	Vice-President (Diving)	Wendy Lim
8	Vice-President (Artistic Swimming)	Tay Chin Joo
9	Vice-President (Water Polo)	Dominic Soh
10	Assistant Secretary-General (Water Polo)	Leonard Yeo
11	Appointed ExCo Member	Nathaniel Woo
12	Appointed ExCo Member	Steve Chew
In Attendance		
1	SAQ Executive Director	Edwin Ker
2	SAQ Deputy Executive Director	Leon Lim

3	SAQ Asst Director (Administration, Membership & Special Projects)	Noorul Hassan
4	SAQ Admin Executive	Belle Toh

WELCOME

Prof Kenneth Goh, SAQ President, called the meeting to order at 7:15pm.

Edwin Ker, SAQ Executive Director, confirmed that 16 Ordinary Members were present at the AGM, which met the minimum quorum required.

Kenneth welcomed the affiliates to the Annual General Meeting and shared the key highlights:

- Reflected that FY2024 and FY2025 will be remembered as a year of honouring legacy, strengthening foundations, and preparing for a future that positions Singapore Aquatics firmly on the world stage.
- Thanked Sport Singapore, the Singapore Olympic Foundation, and the Local Organising Committee of the World Aquatics Championships for their strong support, highlighting that their efforts placed Singapore in the global spotlight and provided a platform for athletes, coaches, and officials to grow.
- Expressed appreciation to all affiliated clubs as the backbone of the Aquatics ecosystem for their continued dedication in nurturing talent and sustaining vibrancy.

Kenneth acknowledged the contributions of the recent ExCo teams led by Lee Kok Choy and Mark Chay, whose leadership and dedication laid the groundwork for the successes Singapore Aquatics has today.

ITEM 1: TO APPROVE AND CONFIRM THE MINUTES OF THE LAST AGM HELD ON 23 August 2024

The minutes of the last AGM held on 23 August 2024 was approved and confirmed without amendments.

Proposer: Nathanael Wee, Red Dot Penguins
Seconder: Shawn Chow, Queenstown Water Polo Club

ITEM 2: MATTERS ARISING FROM THE LAST AGM HELD ON 30 JUNE 2023

There were no matters arising from the last AGM held on 23 August 2024.

ITEM 3: RESOLUTION 1 - TO RECEIVE AND ADOPT THE ANNUAL REPORT FOR THE FINANCIAL YEAR ENDING 31 MARCH 2025

SAQ published the 2025 Annual Report (FY2024 and FY2025) comprising the achievements of the respective disciplines and the Annual Statement of Accounts. Each affiliate member was sent an electronic copy of the Annual Report via email.

Key Milestones:

Yeo Kai Eng, SAQ Secretary-General shared the following highlights in addition to Kenneth's welcome address:

- Raised over $1 million in fundraising during the 85th anniversary through the gala event, golf event and amongst many other smaller initiatives.
- Highlighted the Hall of Fame milestone, with the first-ever induction of 12 legends, making SAQ the first NSA to have its own Hall of Fame.
- Successful organization of major events:
    - World Aquatics Swimming World Cup, serving as a prelude to the World Championships, attracting many stars post-Paris Olympics.
    - Asian Under-20 Water Polo Championship**,** where Singapore's team finished fourth and qualified for the World Under-20 Water Polo Championship in Croatia**.**
- Sponsorships achievements, including Mazda as the official car sponsor, providing more than 100 cars for events and maintaining a strong ongoing partnership.
- Highlighted performance at the Paris Olympics, with five Olympic debutants and several national records achieved.
- Organized 33 sanctioned meets by clubs across Singapore. And had over 2,000 participants for SNAG, making it the largest grassroots meet in history.
- Five overseas workshops and officiating assignments for coaches and official.

Kai Eng added that it has been a busy but very good year for SAQ, and SAQ continues to look forward to working with the affiliated clubs for future events.

Swimming:

Christopher Ng, Vice-President (Swimming), presented the following key highlights for Swimming:

- Five swimmers represented Singapore at the Paris Olympic Games, with Ching Hwee breaking two national records.
- Successfully hosted the World Aquatics Swimming World Cup, where Teong won two bronze medals and Zachary set a national record.
- Achieved strong results in Open Water Swimming – Artyom placed 4th at the Asian Championships, and the team won 1 gold, 4 silvers, and 2 bronzes at the Southeast Asia Championships.
- Hosted the World Aquatics Championships in Singapore, with Ching Hwee placing 7th in the finals. Singapore's open water swimmers ranked top in Southeast Asia.

Christopher extended appreciation to the Technical Officials, Secretariat team, and clubs for their strong support and dedication throughout the year, with special thanks to Ms. Jacqueline and Mr. Nathaniel Woo for their exceptional contributions, and noted plans to further expand Masters programmes in response to growing interest and participation.

Water Polo:

Dominic Soh, Vice-President (Water Polo), presented the following key highlights for Water Polo:

- Women's team placed 4th at the Asian Water Polo Championship in China and qualified to compete at the World Championships for the first time.
- Men's team placed 6th in Asia, maintaining an overall 5th ranking, with continued progress closing the gap to the top three.
- 6 AQUA-listed referees, including Singapore's first female referee.
- Implemented an enhanced training scheme for Water Polo, strongly supported by Sport Singapore and the High-Performance Sports Institute - enables centralized training locally and overseas.
- Men's Under-20 team placed 4th at the Asian Championship and competed at the World Junior Championships, finishing 18th and recording wins over South Africa and New Zealand — a first for Singapore at this level.
- Introduced the Skills Development programme for Waterpolo, a first-of-its-kind benchmark globally, providing structured evaluation and feedback allowing players, parents, and coaches to track progress and guide development.

Dominic acknowledged the role of parents in supporting player development and providing feedback.

Diving:

Wendy Lim, Vice-President (Diving), presented the following key highlights for diving:

- Achieved three medals at the Asian Diving Championships, the first in a decade.
- Secured 18 medals at the SEA Age Championships, 10 of which were gold. Adding on, securing 19 medals at the Malaysia Invitational for Juniors.
- Divers Ainslee and Max were the first Singaporeans qualified to compete in the World Cup Series.
- Held 153 diving award assessments.
- Conducted the first overseas UK diving camp observation for coaches.

Wendy expressed appreciation to Torpedo Swimming Club, in particular Damien for his support in helping to develop local technical officials and highlighted the resurgence of younger divers gaining confidence and achieving success on the international stage.

Artistic Swimming:

Tay Chin Joo, Vice-President (Artistic Swimming), shared the following key points for Artistic Swimming:

- Senior duet pair ranked 6th out of 21 pairs at the Paris World Cup.
- Junior duet pair became the first Singapore duet pair to qualify for finals at the World Aquatics Junior Championships.

- Youth teams competed at the SEA Age Group Championships, winning seven medals, six of which were gold.
- 377 athletes were assessed at Aspire Awards, and 29 new judges certified, with 5 new World Aquatics Technical Controllers appointed.

Chin Joo concluded that it was a successful year for Artistic Swimming and expressed the intention to continue building the sport's foundation while improving athlete standards and skills both locally and internationally.

Partnerships:

Ow Yong Weng Leong, Vice-President (Partnerships), shared the following key highlights:

- Highlighted the contribution to vulnerable communities through the Empowering Lives through Aquatics program, emphasizing the positive social impact of swimming.
- Noted the importance of the National Swimming Framework in bringing swimming skills to the wider community, with all members playing a vital role beyond high-performance outcomes.
- Emphasized the integration of community development with the various aquatic disciplines represented in Singapore Aquatics.

With no further comments, the Annual Report for the Financial Year ending 31st March 2025 was received and adopted.

Proposer: Ronald Teo, Singapore Swimming Club
Seconder: Ting Kum Luen, Pacer Water Polo Academy

ITEM 4: RESOLUTION 2 - TO RECEIVE AND ADOPT THE EXECUTIVE COMMITTEE'S STATEMENT, AUDITED FINANCIAL STATEMENTS AND AUDITOR'S REPORT FOR FINANCIAL YEAR ENDED ON 31 MARCH 2025

The FY24 Financial Report was attached and circulated to the members in the Annual Report via email.

Michael Foo, SAQ Treasurer, summarised the financial highlights for FY24:

- Total income: ~$14 million
  - Sport SG funding: $8.3 million (+23% from last year)
  - Donations raised: $1.4 million (+36% from last year)
  - Significant contribution from 85th Anniversary Gala Dinner: $800k
  - Sport SG matching grant: $600k
- Total expenditure: ~$14 million
  - World Aquatics Swimming World Cup (Oct 2024)
  - Asian Water Polo U20 Championships (Mar 2025)
- Reserves maintained: $5.2 million

Michael concluded by noting that a significant portion of expenditure was directed towards supporting the national teams, including overseas training and competitions. Highlighting that the year ended with a small deficit, yet the organization still maintained a healthy reserve of $5.2 million.
He emphasized that this outcome was made possible through prudent financial management, wise investment of resources, and the continued support of Sport SG, the clubs, and the wider community.

With no comments from the members, the Audited Financial Statements and Auditor's Report for Financial Year ending 31st March 2025 was received and adopted.

Proposer: Tyrone Peh, Red Dot Penguins Pte Ltd
Seconder: Lim Boon San, SwimDolphia Aquatic School

ITEM 5: TO APPOINT THE AUDITOR FOR THE FINANCIAL YEAR ENDING 31 MARCH 2025

With no objections from the members, SB Tan has been re-appointed as the auditor for the financial year ending 31st March 2026.

Proposer: Terry Neo, ACE Swim Club
Seconder: Lim Zhi Cong, Singapore Island Country Club

ITEM 6: ANY OTHER BUSINESS

No special resolutions were received. Hence, being no special business.

CLOSING

Kenneth thanked everyone for their contributions over the past year and highlighted upcoming milestones, including the SEA Games (Dec 2025) and Asian Games (2026).

He emphasized building on the World Championships legacy, pursuing ambitious national-level plans, and developing the broader aquatics ecosystem.

He acknowledged the clubs for their support during World Championships and noted the benefits of hosting major events for athletes and the community.

Kenneth concluded the meeting by encouraging continued progress and commitment to the future of aquatics sports.

With no other matters, the AGM ended at 7:59 p.m.

Recorded by:
Belle Toh
Admin Executive

Vetted by: Edwin Ker

For Secretary-General
Singapore Aquatics

Scan the QR Code for Annual Report FY2025

Or click on the link below
https://www.sgaquatics.org.sg/annual-general-meeting/

Article No	Existing Article	Renumbered Article No	Proposed Amendments	Reason(s) for Amendments
5.2(a)	Ordinary Members must have participated in aquatic related competitions, programs, courses and/or activities within the last forty-eight (48) months.	5.2(a)	Ordinary Members shall be legal entities registered in Singapore with the Registry of Societies (ROS) or the Accounting and Corporate Regulatory Authority (ACRA), Institutions of Higher Learning (IHL) or Government Ministries or Statutory Boards that are willing to observe the rules and regulations of the Association.	To move subject matter of article 5.2(a) of existing Constitution to article 5.2(c) of the proposed amended Constitution; To move first sentence of article 5.2(b) of existing Constitution to article 5.2(a) of the proposed amended Constitution
5.2(b)	Ordinary Members shall be legal entities registered in Singapore with the Registry of Societies (ROS) or the Accounting and Corporate Regulatory Authority (ACRA), Institutions of Higher Learning (IHL) and Government Ministries and Statutory Boards that are willing to observe the rules and regulations of the Association. An Ordinary Member shall have one vote at any General Meeting irrespective of the number of delegates such Member is allowed by the Constitution to be present at any General Meeting.	5.2(b)	Ordinary Members shall be directly involved in the promotion, training and/or development of aquatic activities in Singapore.	To move the first sentence of article 5.2(b) of the existing Constitution to article 5.2(a) of the proposed amended Constitution; To move second sentence of article 5.2(b) of existing Constitution to article 5.2(f) of the proposed amended Constitution. Ensures that voting Ordinary Members contribute meaningfully to SAQ's core role in developing aquatics, instead of qualifying solely because they conduct general commercial or recreational activities.

5.2(c)	An Ordinary Member must have a minimum of thirty (30) valid paying members, and be directly involved in promoting the aquatic activities through youth development programmes and participation in competitions and/or other related programmes.	5.2(c)	Ordinary Members shall have participated in the following: (i) competitions, programs, courses and activities organised by the Association; and / or (ii) competitions, programs, courses and activities which are sanctioned by the Association and which relate to competitive participation, high-performance development or the athlete development pathway, with a total of at least twenty-five (25) registered participants within the last twenty-four (24) months.	To move subject matter of article 5.2(a) of existing Constitution to article 5.2(c) of the proposed amended Constitution; To move subject matter of article 5.2(c) of existing Constitution to article 5.2(d) of the proposed amended Constitution; Creates an objective and verifiable threshold requiring all voting members to demonstrate recent participation in SAQ's competitive, high-performance and athlete-pathway activities. Separate guidelines will identify qualifying activities and participant-counting rules. This supports clear membership criteria and accountable governance under the National Sports Governance (NGP) Principles. Alignment with SportSG's NSA model constitution.

5.2(d)	Full Ordinary Members may only be removed as a member of the Association by a special resolution at an AGM unless for the reason stated in Article 5.5(e).	5.2(d)	An Ordinary Member that is a legal entity registered with the Registry of Societies (ROS) or the Accounting and Corporate Regulatory Authority (ACRA) shall have a minimum of thirty (30) valid paying members. For the purposes of this Article 5.2(d) only: (i) in relation to an entity registered with ROS, a valid paying member means an individual entered in the entity's register of members in accordance with its constitution and who has paid the applicable membership fee or subscription; (ii) in relation to an entity registered with ACRA, a valid paying member means an individual formally enrolled under an established membership programme or membership structure, whose name appears in a membership register maintained by the entity and who has paid the applicable membership fee or subscription; (iii) a person shall not be regarded as a valid paying member solely because that person is a customer of, or participates in a programme, course, service or activity offered by, the entity; and (iv) this Article 5.2(d) shall not apply to Institutions of Higher Learning, Government Ministries or Statutory Boards.	To move subject matter of article 5.2(c) of existing Constitution to article 5.2(d) of the proposed amended Constitution; To move subject matter of article 5.2(d) of existing Constitution to article 5.2(g) of the proposed amended Constitution; Retains SAQ's existing higher threshold of 30 valid paying members to demonstrate a substantive membership base. It defines 'valid paying member' for ROS and ACRA entities, prevents ordinary customers from being counted as members, and recognises that IHLs and public-sector bodies do not ordinarily have members. This promotes consistent and transparent assessment of applications.

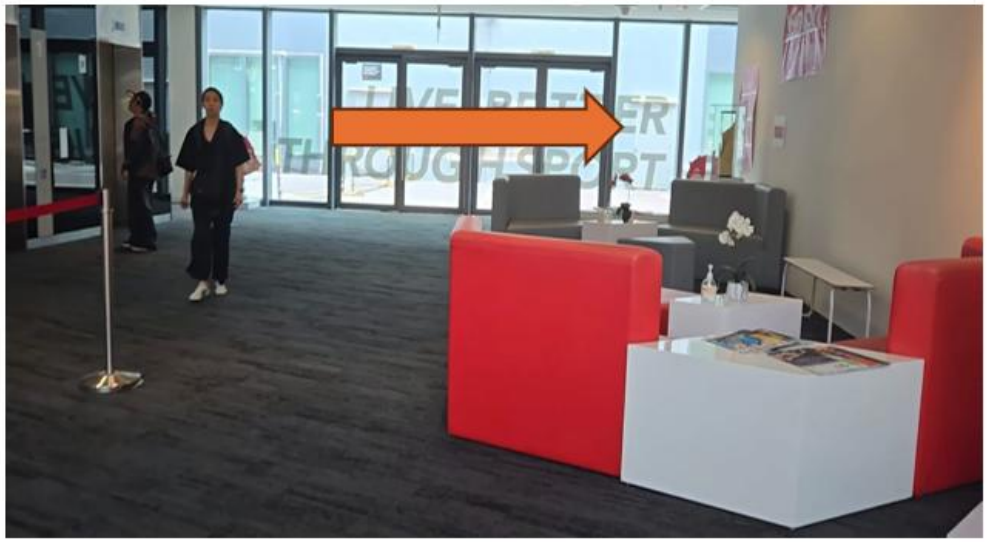
(Not in existing Constitution)	(Not in existing Constitution)	5.2(e)	At least half of the Board of the Ordinary Member shall be Singapore citizens. For the purposes of this Article 5.2(e) and Article 5.8 only, “Board” shall mean the body consisting of Elected and / or Appointed members that governs the Ordinary Member.	Ensures sufficient local citizen representation and accountability on the governing body of an Ordinary Member, supporting the National Sports Governance Principles (NGP) principles on responsible board composition and oversight. Alignment with SportSG’s NSA model constitution.
(Not in existing Constitution)	(Not in existing Constitution)	5.2(f)	Ordinary Members shall have full voting rights at the Association's General Meetings. An Ordinary Member shall have one vote at any General Meeting irrespective of the number of Delegates attending on its behalf.	To move second sentence of article 5.2(b) of existing Constitution to article 5.2(f) of the proposed amended Constitution; Clarifies full voting rights while preserving SAQ's one-member, one-vote rule, supporting fair representation and democratic decision-making under the NGP.
(Not in existing Constitution)	(Not in existing Constitution)	5.2(g)	Ordinary Members may only be removed as a member of the Association by a special resolution passed at an AGM unless the removal falls under Article 5.5(e).	To move subject matter of article 5.2(d) of existing Constitution to article 5.2(g) of the proposed amended Constitution; Corrects the terminology and preserves member oversight over removal, subject to Article 5.5(e), supporting due process and internal accountability under the NGP.

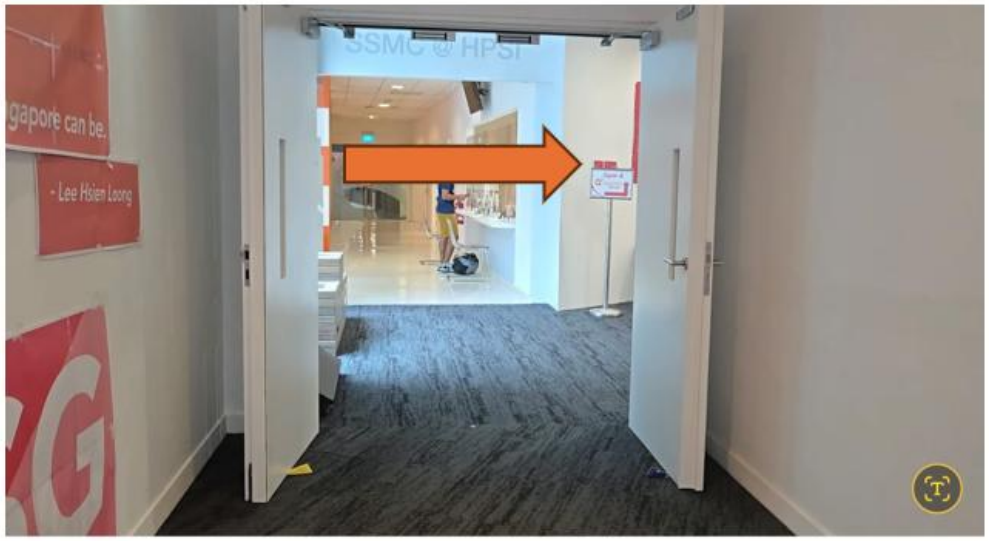
(Not in existing Constitution)	(Not in existing Constitution)	5.8	(a) Notwithstanding the eligibility requirements in Articles 5.2(a) to 5.2(d), any entity that is an Ordinary Member immediately before the date on which these amendments take effect (hereinafter referred to as "**Existing Ordinary Member**" only for the purposes of this Article 5.8) shall be deemed to have satisfied those eligibility requirements and shall continue as an Ordinary Member with full voting rights. (b) Any Existing Ordinary Member whose Board does not comply with Article 5.2(e) shall have 24 months from the date on which these amendments take effect to comply with Article 5.2(e). Any Existing Ordinary Member that fails to comply with Article 5.2(e) within the said 24 months shall cease to be an Ordinary Member and shall become an Associate Member. (c) The continued membership of an Existing Ordinary Member shall remain subject to all other provisions of this Constitution, including the payment of membership fees and the provisions relating to resignation, suspension, expulsion and removal. (d) The revised eligibility requirements in Article 5.2 shall apply to all applications for Ordinary Membership received on or after the date on which these amendments take effect. (e) Where an Existing Ordinary Member resigns, or its membership lapses, is terminated or otherwise ceases as an Ordinary Member, any subsequent application for Ordinary Membership shall be subject to the eligibility requirements in force at the time of the new application.	A transition provision that protects continuity for existing Ordinary Members by applying the revised entry criteria prospectively. Existing members remain subject to all other obligations and disciplinary provisions, enabling orderly implementation and maintaining stakeholder confidence.



★ Location of SportSG office

SINGAPORE AQUATICS * 56155008B *




gapore can be.
- Lee Hsien Loong


NETEAMSG

